# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## FORM 8-K

### **CURRENT REPORT**

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported) October 21, 2014

# **Robert Half International Inc.**

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of incorporation) 01-10427 (Commission File Number) 94-1648752 (IRS Employer Identification No.)

2884 Sand Hill Road, Menlo Park, CA (Address of principal executive offices) 94025 (Zip Code)

Registrant's telephone number, including area code (650) 234-6000

NO CHANGE

(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

#### Item 2.02 Results of Operations and Financial Condition.

On October 21, 2014, Robert Half International Inc. issued a press release reporting earnings for the third fiscal quarter of 2014. A copy of the press release is attached hereto as Exhibit 99.1.

The foregoing information in this Current Report on Form 8-K, including exhibit 99.1 attached hereto, is being "furnished" and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, and shall not be incorporated by reference in any filing under the Securities Exchange Act of 1934, as amended, or the Securities Act of 1933, as amended, except as expressly set forth by specific reference in such future filing.

#### Item 8.01 Other Events.

On September 5, 2014, Plaintiff Theresa Daniels, on behalf of herself and a putative class of salaried Recruiting Managers, filed a complaint in California Superior Court naming the Company as Defendant. The complaint alleges that salaried Recruiting Managers based in California have been misclassified under California law as exempt employees, and seeks an unspecified amount for unpaid overtime pay alleged to be due to them had they been paid as non-exempt hourly employees, as well as statutory penalties for alleged violations of the California Labor Code arising from such alleged misclassification. The complaint also alleges a claim under California Business and Professions Code section 17200 for unfair competition. The Plaintiff also seeks an unspecified amount for other damages, attorneys' fees, and statutory penalties. On or about September 17, 2014, the Plaintiff provided written notice to the California Labor and Workforce Development Agency of her alleged claims and it should be assumed that the Plaintiff will amend her complaint to allege a representative claim and seek penalties under the California Private Attorney General Act. This litigation is at a very early stage and discovery has not commenced. At this early stage of the litigation, it is not feasible to predict the outcome of or a range of loss, should a loss occur, from this proceeding, and accordingly, no amounts will be provided in the Company's financial statements to be included in the Company's Form 10-Q for the quarter ended September 30, 2014. The Company believes it has meritorious defenses to the allegations in this case, and the Company intends to continue to vigorously defend against the litigation.

The Company's Form 10-Q for the fiscal quarter ended June 30, 2014 and Form 10-Q for the fiscal quarter ended March 31, 2014 contained a disclosure regarding a complaint filed in the Superior Court of California, San Diego County, by Plaintiff Leonor Rodriguez. On October 10, 2014, the Court granted a motion by the Company to compel all of Rodriguez's claims, except her claim under California's Labor Code Private Attorney General Act, to individual arbitration. As previously reported by the Company, the Company believes it has meritorious defenses to the allegations and the Company intends to continue to vigorously defend against the litigation.

#### Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

<u>Exhibit</u>

**Description** 

Robert Half International Inc. October 21, 2014, Press Release.

99.1

#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Robert Half International Inc.

Date: October 21, 2014

 By:
 /s/
 M. KEITH WADDELL

 Name:
 M. Keith Waddell

 Title:
 Vice Chairman, President and Chief Financial Officer

Contact:

t: M. Keith Waddell Vice Chairman, President and Chief Financial Officer (650) 234-6000

#### ROBERT HALF REPORTS THIRD-QUARTER FINANCIAL RESULTS

MENLO PARK, Calif., October 21, 2014 — Robert Half International Inc. (NYSE symbol: RHI) today reported revenues and earnings for the third quarter ended September 30, 2014.

For the quarter ended September 30, 2014, net income was \$85.2 million, or \$.63 per share, on revenues of \$1.22 billion. Net income for the prior year's third quarter was \$66.4 million, or \$.48 per share, on revenues of \$1.08 billion.

For the nine months ended September 30, 2014, net income was \$221.9 million, or \$1.63 per share, on revenues of \$3.47 billion. For the nine months ended September 30, 2013, net income was \$185.3 million, or \$1.35 per share, on revenues of \$3.16 billion.

"Demand for our staffing and consulting services accelerated in the third quarter, with all lines of business reporting double-digit, year-over-year revenue gains," said Harold M. Messmer, Jr., chairman and CEO of Robert Half. "The strength in our operations was broad-based and included both U.S. and international locations."

Messmer added, "This was Robert Half's 18th consecutive quarter of double-digit net income and earnings per share percentage growth on a year-over-year basis. Return on equity, on an unlevered basis, was 35 percent for the quarter."

Robert Half management will conduct a conference call today at 5 p.m. EDT. The prepared remarks for this call are available now in the Investor Center of the Robert Half website (<u>www.roberthalf.com/investor-center</u>). Simply click on the Quarterly Conference Calls link. The dial-in number to listen to today's conference call is 877-814-0475 (+1-706-643-9224 outside the United States). The password is "Robert Half."

A taped recording of this call will be available for replay beginning at approximately 8 p.m. EDT today and ending at 8 p.m. EST on November 21. The dial-in number for the replay is 855-859-2056 (+1-404-537-3406 outside the United States). To access the replay, enter conference ID# 4459635. The conference call also will be archived in audio format on the company's website at <u>www.roberthalf.com</u>.

Founded in 1948, Robert Half, the world's first and largest specialized staffing firm, is a recognized leader in professional consulting and staffing services, and is the parent company of Protiviti®, a global consulting firm that helps companies solve problems in finance, technology, operations, governance, risk and internal audit. The company's specialized staffing divisions include Accountemps®, Robert Half® Finance & Accounting and Robert Half® Management Resources, for temporary, full-time and senior-level project professionals, respectively, in the fields of accounting and finance; OfficeTeam®, for highly skilled temporary administrative support personnel; Robert Half® Technology, for information technology professionals; Robert Half® Legal, for legal personnel; and The Creative Group®, for interactive, design, marketing, advertising and public relations professionals. Robert Half has operations in more than 400 locations worldwide.

Certain information contained in this press release and its attachments may be deemed forward-looking statements regarding events and financial trends that may affect the company's future operating results or financial positions. These statements may be identified by words such as "estimate", "forecast", "project", "plan", "intend", "believe", "expect", "anticipate", or variations or negatives thereof, or by similar or comparable words or phrases. Forward-looking statements are subject to risks and uncertainties that could cause actual results to differ materially from those expressed in the statements.

These risks and uncertainties include, but are not limited to, the following: the global financial and economic situation; changes in levels of unemployment and other economic conditions in the United States or foreign countries where the company does business, or in particular regions or industries; reduction in the supply of candidates for temporary employment or the company's ability to attract candidates; the entry of new competitors into the marketplace or expansion by existing competitors; the ability of the company to maintain existing client relationships and attract new clients in the context of changing economic or competitive conditions; the impact of competitive pressures, including any change in the demand for the company's services,

on the company's ability to maintain its margins; the possibility of the company incurring liability for its activities, including the activities of its temporary employees, or for events impacting its temporary employees on clients' premises; the possibility that adverse publicity could impact the company's ability to attract and retain clients and candidates; the success of the company in attracting, training, and retaining qualified management personnel and other staff employees; the company's ability to comply with governmental regulations affecting personnel services businesses in particular or employer/employee relationships in general; whether there will be ongoing demand for Sarbanes-Oxley or other regulatory compliance services; the company's reliance on short-term contracts for a significant percentage of its busines; litigation relating to prior or current transactions or activities, including litigation that may be disclosed from time to time in the company's SEC filings; the ability of the company to manage its international operations and comply with foreign laws and regulations; the impact of fluctuations in foreign currency exchange rates; the possibility that the additional costs the company will incur as a result of healthcare reform legislation may adversely affect the company's profit margins or the demand for the company's services; the possibility that the company's computer and communications hardware and software systems could be damaged or their service interrupted; and the possibility that the company may fail to maintain adequate financial and management controls and as a result suffer errors in its financial reporting.

Additionally, with respect to Protiviti, other risks and uncertainties include the fact that future success will depend on its ability to retain employees and attract clients; there can be no assurance that there will be ongoing demand for Sarbanes-Oxley or other regulatory compliance services; failure to produce projected revenues could adversely affect financial results; and there is the possibility of involvement in litigation relating to prior or current transactions or activities.

Because long-term contracts are not a significant part of the company's business, future results cannot be reliably predicted by considering past trends or extrapolating past results. The company undertakes no obligation to update information contained in this release.

A copy of this release is available at www.roberthalf.com/investor-center.

ATTACHED: Summary of Operations Supplemental Financial Information Non-GAAP Financial Measures

### **ROBERT HALF INTERNATIONAL INC. AND SUBSIDIARIES**

SUMMARY OF OPERATIONS

(in thousands, except per share amounts)

|  |             | orter<br>otember 30, | Nine Months<br>Ended September 30, |                |  |  |  |  |
|--|-------------|----------------------|------------------------------------|----------------|--|--|--|--|
|  | 2014        | 2013                 | 2014                               | 2013           |  |  |  |  |
|  | (Unau       | idited)              | (Unaudited)                        |                |  |  |  |  |
| Net service revenues                                   | \$1,224,308 | \$1,075,119          | \$3,473,564                        | \$3,162,031    |  |  |  |  |
| Direct costs of services                               | 719,088     | 637,641              | 2,051,405                          | 1,882,155      |  |  |  |  |
| Gross margin   | 505,220     | 437,478              | 1,422,159                          | 1,279,876      |  |  |  |  |
| Selling, general and administrative expenses           | 366,967     | 333,565              | 1,058,144                          | 985,664        |  |  |  |  |
| Amortization of intangible assets.                     |             | 433                  | 557                                | 1,300          |  |  |  |  |
| Interest income  | (108)       | (233)                | (570)                              | (773)          |  |  |  |  |
| Income before income taxes                             | 138,361     | 103,713              | 364,028                            | 293,685        |  |  |  |  |
| Provision for income taxes.                            | 53,177      | 37,355               | 142,153                            | 108,375        |  |  |  |  |
| Net income   | \$ 85,184   | \$ 66,358            | \$ 221,875                         | \$ 185,310     |  |  |  |  |
| Net income available to common<br>stockholders—diluted | \$ 85,184   | \$ 66,358            | \$ 221,875                         | \$ 185,307     |  |  |  |  |
| Diluted net income per share                           | \$.63       | \$.48                | \$ 1.63                            | <b>\$</b> 1.35 |  |  |  |  |
| Shares:  |             |                      |                                    |                |  |  |  |  |
| Basic  | 134,054     | 135,727              | 134,690                            | 136,469        |  |  |  |  |
| Diluted  | 135,366     | 137,241              | 135,740                            | 137,759        |  |  |  |  |

### ROBERT HALF INTERNATIONAL INC. AND SUBSIDIARIES

### SUPPLEMENTAL FINANCIAL INFORMATION

(in thousands)

|  |     | Quarter<br>Ended September 30, |        |      | Nine Months<br>Ended September 30, |                |     |                      |        |          |           |        |
|--|-----|--------------------------------|--------|------|------------------------------------|----------------|-----|----------------------|--------|----------|-----------|--------|
|  |     | 2014                           |        |      | 2013                               |                | _   | 2014                 |        |          | 2013      |        |
| DEVENILIES.                                      |     |                                | (Unau  | dite | ed)                                |                |     |                      | (Unau  | dite     | ed)       |        |
| REVENUES:  | ¢   | 416,413                        | 34.0%  | ¢    | 270 117                            | 35.2%          | ¢   | 1 202 422            | 24 60/ | ¢1       | 1,133,246 | 35.8%  |
| Accountemps<br>OfficeTeam                        | \$  | 237,723                        | 19.4%  | Ф    | 378,117<br>208,360                 | 33.2%<br>19.4% | φ.  | 1,202,433<br>675,288 | 19.5%  | φı       | 617,680   | 19.5%  |
| Robert Half Technology                           |     | 150,166                        | 12.3%  |      | 135,275                            | 12.6%          |     | 424,459              | 19.370 |          | 388,027   | 12.3%  |
| Robert Half Management                           |     | 150,100                        | 12.370 |      | 155,275                            | 12.070         |     | 727,737              | 12.270 |          | 500,027   | 12.370 |
| Resources  |     | 149,923                        | 12.2%  |      | 126,134                            | 11.7%          |     | 420,653              | 12.1%  |          | 374,424   | 11.9%  |
| Robert Half Finance & Accounting                 |     | 102,345                        | 8.4%   |      | 88,222                             | 8.2%           |     | 297,797              | 8.6%   |          | 261,946   | 8.3%   |
| Protiviti  |     | 167,738                        | 13.7%  |      | 139,011                            | 12.9%          |     | 452,934              | 13.0%  |          | 386,708   | 12.2%  |
| Total  | \$1 | ,224,308                       | 100.0% | \$1  | 1,075,119                          | 100.0%         | \$3 | 3,473,564            | 100.0% | \$3      | 3,162,031 | 100.0% |
|  |     |                                |        |      |                                    |                |     |                      |        |          |           |        |
| GROSS MARGIN:                                    |     |                                |        |      |                                    |                |     |                      |        |          |           |        |
| Temporary and consultant staffing                | \$  | 351,791                        | 36.9%  | \$   | 306,950                            | 36.2%          | \$  | 993,714              | 36.5%  | \$       | 908,284   | 36.1%  |
| Permanent placement staffing                     |     | 102,314                        | 100.0% |      | 88,178                             | 100.0%         |     | 297,697              | 100.0% |          | 261,836   | 100.0% |
| Risk consulting and internal audit services      |     | 51,115                         | 30.5%  |      | 42,350                             | 30.5%          |     | 130,748              | 28.9%  |          | 109,756   | 28.4%  |
| Total  | \$  | 505,220                        | 41.3%  | \$   | 437,478                            | 40.7%          | \$1 | 1,422,159            | 40.9%  | \$1      | 1,279,876 | 40.5%  |
| OPERATING INCOME:                                |     |                                |        |      |                                    |                |     |                      |        |          |           |        |
| Temporary and consultant staffing                | \$  | 97,660                         | 10.2%  | \$   | 76,532                             | 9.0%           | \$  | 263,901              | 9.7%   | \$       | 226,293   | 9.0%   |
| Permanent placement staffing                     |     | 21,380                         | 20.9%  |      | 13,691                             | 15.5%          |     | 61,103               | 20.5%  |          | 41,753    | 15.9%  |
| Risk consulting and internal audit services      |     | 19,213                         | 11.5%  |      | 13,690                             | 9.8%           |     | 39,011               | 8.6%   |          | 26,166    | 6.8%   |
| Total  | \$  | 138,253                        | 11.3%  | \$   | 103,913                            | 9.7%           | \$  | 364,015              | 10.5%  | \$       | 294,212   | 9.3%   |
| SELECTED CASH FLOW<br>INFORMATION:               |     |                                |        |      |                                    |                |     |                      |        |          |           |        |
| Amortization of intangible                       | +   |                                |        | ~    |                                    |                | -   |                      |        | <i>_</i> |           |        |
| assets   | -   | 10 107                         |        | \$   | 433                                |                | \$  | 557                  |        | \$       | 1,300     |        |
| Depreciation expense                             |     | 12,107                         |        | \$   | 11,669                             |                | \$  | 36,170               |        | \$       | 34,995    |        |
| Capital expenditures                             | \$  | 13,122                         |        | \$   | 11,764                             |                | \$  | 36,207               |        | \$       | 30,868    |        |
| Open market repurchases of common stock (shares) |     | 1,237                          |        |      | 753                                |                |     | 2,543                |        |          | 2,779     |        |

### **ROBERT HALF INTERNATIONAL INC. AND SUBSIDIARIES** SUPPLEMENTAL FINANCIAL INFORMATION

(in thousands)

|   |     | 30,      |      |          |
|---|-----|----------|------|----------|
|   |     | 2014     |      | 2013     |
|   |     | (Unau    | dite | d)       |
| SELECTED BALANCE SHEET INFORMATION:                         |     |          |      |          |
| Cash and cash equivalents                                   | \$  | 290,876  | \$   | 279,747  |
| Accounts receivable, less allowances.                       | \$  | 657,105  | \$   | 566,077  |
| Total assets  | \$1 | ,627,013 | \$1  | ,474,704 |
| Current liabilities   | \$  | 623,905  | \$   | 551,928  |
| Notes payable and other indebtedness, less current portion. | \$  | 1,196    | \$   | 1,333    |
| Total stockholders' equity                                  | \$  | 972,583  | \$   | 898,784  |

The financial results of Robert Half International Inc. (the "Company") are prepared in conformity with accounting principles generally accepted in the United States of America ("GAAP") and the rules of the U.S. Securities and Exchange Commission ("SEC"). To help readers understand the Company's financial performance, the Company supplements its GAAP financial results with revenue growth rates derived from non-GAAP revenue amounts.

Variations in the Company's financial results include the impact of changes in foreign currency exchange rates and billing days. The Company provides "same billing days and constant currency" revenue growth calculations to remove the impact of these items. These calculations show the year-over-year revenue growth rates for the Company's lines of business on both a reported basis and also on a same-day, constant-currency basis for global, U.S. and international operations. This information is presented for each of the six most recent quarters. The Company has provided this data because management believes it better reflects the Company's actual revenue growth rates and aids in evaluating revenue trends over time. The Company expresses year-over-year revenue changes as calculated percentages using the same number of billing days and constant currency exchange rates.

The non-GAAP financial measures provided herein may not provide information that is directly comparable to that provided by other companies in the Company's industry, as other companies may calculate such financial results differently. The Company's non-GAAP financial measures are not measurements of financial performance under GAAP and should not be considered as alternatives to actual revenue growth derived from revenue amounts presented in accordance with GAAP. The Company does not consider these non-GAAP financial measures to be a substitute for, or superior to, the information provided by GAAP financial results. A reconciliation of the non-GAAP financial measures to the most directly comparable GAAP financial measures is provided on the following pages.

#### REVENUE GROWTH RATES (%) (UNAUDITED):

|                                   | Year-Over-Year Growth Rates<br>(As Reported) |      |      |      |      |      |       | r-Year Gı<br>d Constaı |      |      |      |      |  |
|-----------------------------------|--|------|------|------|------|------|-------|------------------------|------|------|------|------|--|
|                                   |  | 201  | 13   |      | 2014 |      | 2013  |                        |      |      | 2014 |      |  |
|                                   | Q2   | Q3   | Q4   | Q1   | Q2   | Q3   | Q2    | Q3                     | Q4   | Q1   | Q2   | Q3   |  |
| Global                            |  |      |      |      |      |      |       |                        |      |      |      |      |  |
| Accountemps                       | -0.7   | -0.8 | -0.4 | 1.7  | 6.5  | 10.1 | -1.3  | -2.0                   | -0.3 | 1.4  | 6.5  | 9.8  |  |
| OfficeTeam                        | 2.4  | 2.5  | 3.0  | 4.7  | 9.1  | 14.1 | 1.6   | 0.8                    | 2.8  | 4.0  | 9.0  | 14.0 |  |
| RH Technology                     | 10.2   | 11.8 | 14.1 | 9.3  | 7.8  | 11.0 | 9.5   | 10.8                   | 14.9 | 9.5  | 8.5  | 10.9 |  |
| RH Management Resources           | -1.2   | -0.2 | 0.7  | 5.6  | 12.4 | 18.9 | -1.5  | -0.9                   | 1.1  | 5.3  | 12.2 | 18.4 |  |
| Temporary and consultant staffing | 1.6  | 1.9  | 2.7  | 4.1  | 8.2  | 12.5 | 0.9   | 0.7                    | 2.9  | 3.8  | 8.3  | 12.3 |  |
| Permanent placement staffing .    | 1.4  | 7.9  | 6.6  | 11.1 | 13.8 | 16.0 | 1.2   | 7.9                    | 7.8  | 11.6 | 14.2 | 15.7 |  |
| Total staffing                    | 1.6  | 2.5  | 3.1  | 4.8  | 8.7  | 12.9 | 1.0   | 1.3                    | 3.3  | 4.5  | 8.9  | 12.6 |  |
| Protiviti                         | 18.7   | 16.3 | 18.0 | 14.8 | 15.5 | 20.7 | 20.3  | 16.9                   | 15.6 | 14.1 | 14.4 | 18.3 |  |
| Total                             | 3.4  | 4.1  | 4.8  | 5.9  | 9.6  | 13.9 | 3.2   | 3.3                    | 4.9  | 5.7  | 9.6  | 13.4 |  |
| United States                     |  |      |      |      |      |      |       |                        |      |      |      |      |  |
| Temporary and consultant staffing | 4.0  | 4.5  | 5.0  | 5.9  | 9.3  | 13.2 | 3.3   | 3.3                    | 5.2  | 5.4  | 9.8  | 13.0 |  |
| Permanent placement staffing .    | 10.3   | 13.8 | 11.0 | 12.6 | 15.8 | 21.8 | 9.6   | 12.5                   | 11.3 | 12.1 | 16.3 | 21.6 |  |
| Total staffing                    | 4.5  | 5.2  | 5.4  | 6.4  | 9.8  | 13.9 | 3.8   | 4.0                    | 5.6  | 5.9  | 10.3 | 13.7 |  |
| Protiviti                         | 23.3   | 22.1 | 19.6 | 19.0 | 19.0 | 22.0 | 24.3  | 21.7                   | 16.5 | 18.0 | 18.4 | 19.9 |  |
| Total                             | 6.6  | 7.2  | 7.1  | 7.9  | 11.0 | 15.0 | 6.2   | 6.3                    | 7.1  | 7.5  | 11.4 | 14.6 |  |
| International                     |  |      |      |      |      |      |       |                        |      |      |      |      |  |
| Temporary and consultant staffing | -5.8   | -5.9 | -4.2 | -1.2 | 4.6  | 10.4 | -6.2  | -7.2                   | -4.2 | -1.0 | 3.3  | 9.9  |  |
| Permanent placement staffing .    | -10.8  | -0.8 | 0.0  | 8.6  | 10.6 | 6.3  | -10.1 | 1.0                    | 2.7  | 10.8 | 10.7 | 5.6  |  |
| Total staffing                    | -6.5   | -5.2 | -3.6 | 0.1  | 5.4  | 9.8  | -6.8  | -6.0                   | -3.3 | 0.6  | 4.4  | 9.3  |  |
| Protiviti                         | 4.2  | -3.8 | 12.0 | 0.4  | 2.4  | 14.6 | 7.9   | 0.2                    | 12.5 | 0.8  | -0.2 | 11.0 |  |
| Total                             | -5.5   | -5.1 | -2.0 | 0.1  | 5.1  | 10.3 | -5.2  | -5.3                   | -1.4 | 0.6  | 3.9  | 9.5  |  |

The non-GAAP financial measures included in the table above adjust for the following items:

*Foreign Currency Translation.* The "As Reported" revenue growth rates are based upon reported revenues, which include the impact of changes in foreign currency exchange rates. In order to calculate "Constant Currency" revenue growth rates, as-reported amounts are retranslated using foreign exchange rates from the prior year's comparable period.

*Billing Days.* The "As Reported" revenue growth rates are based upon reported revenues. Management calculates a global, weighted-average number of billing days for each reporting period based upon input from all countries and all lines of business. In order to remove the fluctuations caused by comparable periods having different billing days, the company calculates "same billing day" revenue growth rates by dividing each comparative period's reported revenues by the calculated number of billing days for that period, to arrive at a "per billing day" amount. The "same billing day" growth rates are then calculated based upon the "per billing day" amounts.

The term "same billing days and constant currency" means that the impact of different billing days has been removed from constant currency calculation. A reconciliation of the non-GAAP year-over-year revenue growth rates to the "As Reported" year-over-year revenue growth rates is included herein on Pages 8-10.

### REVENUE GROWTH RATE (%) RECONCILIATION (UNAUDITED):

| <u>Year-Over-Year Rev</u>               | <u>enue Growth</u><br>Q2 2013 | <u>– GLOBAL</u><br>Q3 2013 | Q4 2013 | Q1 2014 | Q2 2014 | Q3 2014 |
|---|-------------------------------|----------------------------|---------|---------|---------|---------|
| Accountemps                             | Q2 2013                       | Q3 2013                    | Q4 2013 | Q1 2014 | Q2 2014 | Q3 2014 |
| As Reported                             | -0.7                          | -0.8                       | -0.4    | 1.7     | 6.5     | 10.1    |
| Billing Days Impact.                    | -0.6                          | -1.1                       | 0.2     | -0.5    | 0.4     | -0.1    |
| Currency Impact                         | 0.0                           | -0.1                       | -0.1    | 0.2     | -0.4    | -0.2    |
| Same Billing Days and Constant Currency | -1.3                          | -2.0                       | -0.3    | 1.4     | 6.5     | 9.8     |
| OfficeTeam                              |                               |                            |         |         |         |         |
| As Reported                             | 2.4                           | 2.5                        | 3.0     | 4.7     | 9.1     | 14.1    |
| Billing Days Impact.                    | -0.7                          | -1.2                       | 0.2     | -0.5    | 0.5     | -0.2    |
| Currency Impact                         | -0.1                          | -0.5                       | -0.4    | -0.2    | -0.6    | 0.1     |
| Same Billing Days and Constant Currency | 1.6                           | 0.8                        | 2.8     | 4.0     | 9.0     | 14.0    |
| Robert Half Technology                  |                               |                            |         |         |         | 11.0    |
| As Reported                             | 10.2                          | 11.8                       | 14.1    | 9.3     | 7.8     | 11.0    |
| Billing Days Impact.                    | -0.8                          | -1.4                       | 0.3     | -0.5    | 0.5     | -0.2    |
| Currency Impact                         | 0.1                           | 0.4                        | 0.5     | 0.7     | 0.2     | 0.1     |
| Same Billing Days and Constant Currency | 9.5                           | 10.8                       | 14.9    | 9.5     | 8.5     | 10.9    |
| Robert Half Management Resources        |                               |                            |         |         |         | 10.9    |
| As Reported                             | -1.2                          | -0.2                       | 0.7     | 5.6     | 12.4    | 18.9    |
| Billing Days Impact.                    | -0.8                          | -1.1                       | 0.2     | -0.4    | 0.6     | -0.2    |
| Currency Impact                         | 0.5                           | 0.4                        | 0.2     | 0.1     | -0.8    | -0.3    |
| Same Billing Days and Constant Currency | -1.5                          | -0.9                       | 1.1     | 5.3     | 12.2    | 18.4    |
| Temporary and consultant staffing       | -1.5                          | -0.7                       |         |         | 12.2    | 10.4    |
| As Reported                             | 1.6                           | 1.9                        | 2.7     | 4.1     | 8.2     | 12.5    |
| Billing Days Impact.                    | -0.8                          | -1.2                       | 0.3     | -0.5    | 0.5     | -0.1    |
| Currency Impact                         | 0.1                           | 0.0                        | -0.1    | 0.2     | -0.4    | -0.1    |
| Same Billing Days and Constant Currency | 0.9                           | 0.7                        | 2.9     | 3.8     | 8.3     | 12.3    |
| Permanent placement staffing            | 0.7                           | 0.7                        |         | 5.0     | 0.5     | 12.5    |
| As Reported                             | 1.4                           | 7.9                        | 6.6     | 11.1    | 13.8    | 16.0    |
| Billing Days Impact.                    | -0.7                          | -1.2                       | 0.2     | -0.5    | 0.6     | -0.1    |
| Currency Impact                         | 0.5                           | 1.2                        | 1.0     | 1.0     | -0.2    | -0.2    |
| Same Billing Days and Constant Currency | 1.2                           | 7.9                        | 7.8     | 11.6    | 14.2    | 15.7    |
| Total staffing                          | 1.2                           | 1.5                        | 7.0     | 11.0    | 14.2    | 15.7    |
| As Reported                             | 1.6                           | 2.5                        | 3.1     | 4.8     | 8.7     | 12.9    |
| Billing Days Impact.                    | -0.7                          | -1.3                       | 0.2     | -0.5    | 0.6     | -0.2    |
| Currency Impact                         | 0.1                           | 0.1                        | 0.0     | 0.2     | -0.4    | -0.1    |
| Same Billing Days and Constant Currency | 1.0                           | 1.3                        | 3.3     | 4.5     | 8.9     | 12.6    |
| Protiviti                               |                               |                            |         |         | 0.7     | 12.0    |
| As Reported                             | 18.7                          | 16.3                       | 18.0    | 14.8    | 15.5    | 20.7    |
| Billing Days Impact.                    | 0.9                           | -0.4                       | -3.2    | -1.0    | -0.7    | -2.1    |
| Currency Impact                         | 0.7                           | 1.0                        | 0.8     | 0.3     | -0.4    | -0.3    |
| Same Billing Days and Constant Currency | 20.3                          | 16.9                       | 15.6    | 14.1    | 14.4    | 18.3    |
| Total                                   |                               | 10.7                       | 15.0    |         |         | 10.5    |
| As Reported                             | 3.4                           | 4.1                        | 4.8     | 5.9     | 9.6     | 13.9    |
| Billing Days Impact.                    | -0.4                          | -1.0                       | 0.0     | -0.4    | 0.4     | -0.4    |
| Currency Impact                         | 0.2                           | 0.2                        | 0.1     | 0.2     | -0.4    | -0.1    |
| Same Billing Days and Constant Currency | 3.2                           | 3.3                        | 4.9     | 5.7     | 9.6     | 13.4    |
| Same Dining Days and Constant Currency  | 3.2                           | 5.5                        | 4.9     | 3./     | 9.0     | 13.4    |

### REVENUE GROWTH RATE (%) RECONCILIATION (UNAUDITED):

| Q2 2013         Q3 2013         Q4 2013         Q1 2014         Q2 2014         Q3 2014           Temporary and consultant staffing         4.0         4.5         5.0         5.9         9.3         13.2           Billing Days Impact.         -0.7         -1.2         0.2         -0.5         0.5         -0.2           Currency Impact.         0.0         0.0         0.0         0.0         0.0         0.0           Same Billing Days and Constant Currency         3.3         3.3         5.2         5.4         9.8         13.0           Permanent placement staffing         3.3         3.3         5.2         5.4         9.8         13.0           As Reported         -0.7         -1.3         0.3         -0.5         0.2         0.0 | Year-Over-Year Revenue Gi               | rowth – UNI | TED STATE | <u>I</u> S |         |         |         |
|--|---|-------------|-----------|------------|---------|---------|---------|
| As Reported       4.0       4.5       5.0       5.9       9.3       13.2         Billing Days Impact       -0.7       -1.2       0.2       -0.5       0.5       -0.2         Currency Impact       0.0       0.0       0.0       0.0       0.0       0.0       0.0         Same Billing Days and Constant Currency       3.3       3.3       5.2       5.4       9.8       13.0         Permanent placement staffing       -0.7       -1.3       0.3       -0.5       0.5       -0.2         Currency Impact       -0.7       -1.3       0.3       -0.5       0.5       -0.2         Currency Impact       -0.7       -1.3       0.3       -0.5       0.5       -0.2         Currency Impact       0.0       0.0       0.0       0.0       0.0       0.0       0.0         Same Billing Days and Constant Currency       9.6       12.5       11.3       12.1       16.3       21.6         Total staffing       -0.7       -1.2       0.2       -0.5       0.5       -0.2         Currency Impact       -0.0       0.0       0.0       0.0       0.0       0.0       0.0         Same Billing Days and Constant Currency       3.8  |   | Q2 2013     | Q3 2013   | Q4 2013    | Q1 2014 | Q2 2014 | Q3 2014 |
| Billing Days Impact       -0.7       -1.2       0.2       -0.5       0.5       -0.2         Currency Impact       0.0       0.0       0.0       0.0       0.0       0.0       0.0         Same Billing Days and Constant Currency       3.3       3.3       5.2       5.4       9.8       13.0         Permanent placement staffing       -0.7       -1.3       0.3       -0.5       0.5       -0.2         Currency Impact       -0.7       -1.3       0.3       -0.5       0.5       -0.2         Currency Impact       -0.7       -1.3       0.3       -0.5       0.5       -0.2         Currency Impact       -0.0       0.0       0.0       0.0       0.0       0.0         Same Billing Days and Constant Currency       9.6       12.5       11.3       12.1       16.3       21.6         Total staffing   | Temporary and consultant staffing       |             |           |            |         |         |         |
| Currency Impact.       0.0       0.0       0.0       0.0       0.0         Same Billing Days and Constant Currency       3.3       3.3       5.2       5.4       9.8       13.0         Permanent placement staffing       10.3       13.8       11.0       12.6       15.8       21.8         Billing Days Impact       -0.7       -1.3       0.3       -0.5       0.5       -0.2         Currency Impact       0.0       0.0       0.0       0.0       0.0       0.0         Same Billing Days and Constant Currency       9.6       12.5       11.3       12.1       16.3       21.6         Total staffing       -0.7       -1.2       0.2       -0.5       0.5       -0.2         Currency Impact       -0.6       12.5       11.3       12.1       16.3       21.6         Total staffing  | As Reported                             | 4.0         | 4.5       | 5.0        | 5.9     | 9.3     | 13.2    |
| Same Billing Days and Constant Currency       3.3       3.3       5.2       5.4       9.8       13.0         Permanent placement staffing       10.3       13.8       11.0       12.6       15.8       21.8         Billing Days Impact       -0.7       -1.3       0.3       -0.5       0.5       -0.2         Currency Impact       0.0       0.0       0.0       0.0       0.0       0.0         Same Billing Days and Constant Currency       9.6       12.5       11.3       12.1       16.3       21.6         Total staffing  | Billing Days Impact                     | -0.7        | -1.2      | 0.2        | -0.5    | 0.5     | -0.2    |
| Permanent placement staffing         As Reported       10.3       13.8       11.0       12.6       15.8       21.8         Billing Days Impact       -0.7       -1.3       0.3       -0.5       0.5       -0.2         Currency Impact       0.0       0.0       0.0       0.0       0.0       0.0       0.0         Same Billing Days and Constant Currency       9.6       12.5       11.3       12.1       16.3       21.6         Total staffing   | Currency Impact                         | 0.0         | 0.0       | 0.0        | 0.0     | 0.0     | 0.0     |
| As Reported       10.3       13.8       11.0       12.6       15.8       21.8         Billing Days Impact       -0.7       -1.3       0.3       -0.5       0.2         Currency Impact       0.0       0.0       0.0       0.0       0.0       0.0         Same Billing Days and Constant Currency       9.6       12.5       11.3       12.1       16.3       21.6         Total staffing       4.5       5.2       5.4       6.4       9.8       13.9         Billing Days Impact       -0.7       -1.2       0.2       -0.5       0.5       -0.2         Currency Impact       0.0       0.0       0.0       0.0       0.0       0.0       0.0       0.0         Same Billing Days Impact       -0.7       -1.2       0.2       -0.5       0.5       -0.2         Currency Impact       0.0       0.0       0.0       0.0       0.0       0.0       0.0         Same Billing Days and Constant Currency       3.8       4.0       5.6       5.9       10.3       13.7         Protiviti       Image: Same Silling Days and Constant Currency       24.3       21.7       16.5       18.0       18.4       19.9         Total       Image  | Same Billing Days and Constant Currency | 3.3         | 3.3       | 5.2        | 5.4     | 9.8     | 13.0    |
| Billing Days Impact       -0.7       -1.3       0.3       -0.5       0.5       -0.2         Currency Impact       0.0       0.0       0.0       0.0       0.0       0.0       0.0         Same Billing Days and Constant Currency       9.6       12.5       11.3       12.1       16.3       21.6         Total staffing       -0.7       -1.2       5.4       6.4       9.8       13.9         Billing Days Impact       -0.7       -1.2       0.2       -0.5       0.5       -0.2         Currency Impact       0.0       0.0       0.0       0.0       0.0       0.0       0.0         Same Billing Days and Constant Currency       3.8       4.0       5.6       5.9       10.3       13.7         Protiviti   | Permanent placement staffing            |             |           |            |         |         |         |
| Currency Impact.       0.0       0.0       0.0       0.0       0.0       0.0         Same Billing Days and Constant Currency       9.6       12.5       11.3       12.1       16.3       21.6         Total staffing       4.5       5.2       5.4       6.4       9.8       13.9         Billing Days Impact       -0.7       -1.2       0.2       -0.5       0.5       -0.2         Currency Impact       0.0       0.0       0.0       0.0       0.0       0.0         Same Billing Days and Constant Currency       3.8       4.0       5.6       5.9       10.3       13.7         Protiviti       As Reported       23.3       22.1       19.6       19.0       22.0         Billing Days Impact       1.0       -0.4       -3.1       -1.0       -0.6       -2.1         Currency Impact       0.0       0.0       0.0       0.0       0.0       0.0         Billing Days and Constant Currency       24.3       21.7       16.5       18.0       18.4       19.9         Total       As Reported       6.6       7.2       7.1       7.9       11.0       15.0         Billing Days Impact       -0.4       -0.9       0.0   | As Reported                             | 10.3        | 13.8      | 11.0       | 12.6    | 15.8    | 21.8    |
| Same Billing Days and Constant Currency  | Billing Days Impact                     | -0.7        | -1.3      | 0.3        | -0.5    | 0.5     | -0.2    |
| Total staffing       As Reported   | Currency Impact                         | 0.0         | 0.0       | 0.0        | 0.0     | 0.0     | 0.0     |
| As Reported       4.5       5.2       5.4       6.4       9.8       13.9         Billing Days Impact       -0.7       -1.2       0.2       -0.5       0.5       -0.2         Currency Impact       0.0       0.0       0.0       0.0       0.0       0.0       0.0         Same Billing Days and Constant Currency       3.8       4.0       5.6       5.9       10.3       13.7         Protiviti       As Reported       23.3       22.1       19.6       19.0       22.0         Billing Days Impact       1.0       -0.4       -3.1       -1.0       -0.6       -2.1         Currency Impact       0.0       0.0       0.0       0.0       0.0       0.0         Same Billing Days and Constant Currency       24.3       21.7       16.5       18.0       18.4       19.9         Total       As Reported       6.6       7.2       7.1       7.9       11.0       15.0         Billing Days Impact       -0.4       -0.9       0.0       -0.4       -0.4       -0.9         Out       0.0       0.0       0.0       0.0       0.0       0.0       0.0  | Same Billing Days and Constant Currency | 9.6         | 12.5      | 11.3       | 12.1    | 16.3    | 21.6    |
| Billing Days Impact       -0.7       -1.2       0.2       -0.5       0.5       -0.2         Currency Impact       0.0       0.0       0.0       0.0       0.0       0.0       0.0         Same Billing Days and Constant Currency       3.8       4.0       5.6       5.9       10.3       13.7         Protiviti  | Total staffing                          |             |           |            |         |         |         |
| Currency Impact.       0.0       0.0       0.0       0.0       0.0       0.0         Same Billing Days and Constant Currency       3.8       4.0       5.6       5.9       10.3       13.7         Protiviti       3.8       4.0       5.6       5.9       10.3       13.7         Protiviti       23.3       22.1       19.6       19.0       19.0       22.0         Billing Days Impact       1.0       -0.4       -3.1       -1.0       -0.6       -2.1         Currency Impact       0.0       0.0       0.0       0.0       0.0       0.0         Same Billing Days and Constant Currency       24.3       21.7       16.5       18.0       18.4       19.9         Total       6.6       7.2       7.1       7.9       11.0       15.0         Billing Days Impact       -0.4       -0.9       0.0       -0.4       -0.4       -0.4         Out rency Impact       0.0       0.0       0.0       0.0       0.0       0.0       0.0  | As Reported                             | 4.5         | 5.2       | 5.4        | 6.4     | 9.8     | 13.9    |
| Same Billing Days and Constant Currency       3.8       4.0       5.6       5.9       10.3       13.7         Protiviti       As Reported       23.3       22.1       19.6       19.0       19.0       22.0         Billing Days Impact       1.0       -0.4       -3.1       -1.0       -0.6       -2.1         Currency Impact       0.0       0.0       0.0       0.0       0.0       0.0         Same Billing Days and Constant Currency       24.3       21.7       16.5       18.0       18.4       19.9         Total       As Reported       6.6       7.2       7.1       7.9       11.0       15.0         Billing Days Impact       -0.4       -0.9       0.0       -0.4       -0.4       -0.4       -0.4         Output       -0.4       -0.9       0.0       0.0       0.0       0.0  | Billing Days Impact                     | -0.7        | -1.2      | 0.2        | -0.5    | 0.5     | -0.2    |
| Protiviti       As Reported       23.3       22.1       19.6       19.0       19.0       22.0         Billing Days Impact       1.0       -0.4       -3.1       -1.0       -0.6       -2.1         Currency Impact       0.0       0.0       0.0       0.0       0.0       0.0         Same Billing Days and Constant Currency       24.3       21.7       16.5       18.0       18.4       19.9         Total   | Currency Impact                         | 0.0         | 0.0       | 0.0        | 0.0     | 0.0     | 0.0     |
| As Reported  | Same Billing Days and Constant Currency | 3.8         | 4.0       | 5.6        | 5.9     | 10.3    | 13.7    |
| Billing Days Impact       1.0       -0.4       -3.1       -1.0       -0.6       -2.1         Currency Impact       0.0       0.0       0.0       0.0       0.0       0.0       0.0         Same Billing Days and Constant Currency       24.3       21.7       16.5       18.0       18.4       19.9         Total       6.6       7.2       7.1       7.9       11.0       15.0         Billing Days Impact       -0.4       -0.9       0.0       -0.4       -0.4         Currency Impact       0.0       0.0       0.0       0.0       0.0   | Protiviti                               |             |           |            |         |         |         |
| Currency Impact.       0.0       0.0       0.0       0.0       0.0       0.0         Same Billing Days and Constant Currency       24.3       21.7       16.5       18.0       18.4       19.9         Total       As Reported       6.6       7.2       7.1       7.9       11.0       15.0         Billing Days Impact       -0.4       -0.9       0.0       -0.4       -0.4       -0.4         Currency Impact       0.0       0.0       0.0       0.0       0.0       0.0  | As Reported                             | 23.3        | 22.1      | 19.6       | 19.0    | 19.0    | 22.0    |
| Same Billing Days and Constant Currency       24.3       21.7       16.5       18.0       18.4       19.9         Total       6.6       7.2       7.1       7.9       11.0       15.0         Billing Days Impact       -0.4       -0.9       0.0       -0.4       0.4       -0.4         Currency Impact       0.0       0.0       0.0       0.0       0.0       0.0       0.0  | Billing Days Impact                     | 1.0         | -0.4      | -3.1       | -1.0    | -0.6    | -2.1    |
| Total       6.6       7.2       7.1       7.9       11.0       15.0         Billing Days Impact       -0.4       -0.9       0.0       -0.4       0.4       -0.4         Currency Impact       0.0       0.0       0.0       0.0       0.0       0.0  | Currency Impact                         | 0.0         | 0.0       | 0.0        | 0.0     | 0.0     | 0.0     |
| As Reported       6.6       7.2       7.1       7.9       11.0       15.0         Billing Days Impact       -0.4       -0.9       0.0       -0.4       0.4       -0.4         Currency Impact       0.0       0.0       0.0       0.0       0.0       0.0       0.0  | Same Billing Days and Constant Currency | 24.3        | 21.7      | 16.5       | 18.0    | 18.4    | 19.9    |
| Billing Days Impact       -0.4       -0.9       0.0       -0.4       0.4       -0.4         Currency Impact       0.0       0.0       0.0       0.0       0.0       0.0  | Total                                   |             |           |            |         |         |         |
| Currency Impact.         0.0                   | As Reported                             | 6.6         | 7.2       | 7.1        | 7.9     | 11.0    | 15.0    |
|  | Billing Days Impact                     | -0.4        | -0.9      | 0.0        | -0.4    | 0.4     | -0.4    |
| Same Billing Days and Constant Currency         6.2         6.3         7.1         7.5         11.4         14.6  | Currency Impact                         | 0.0         | 0.0       | 0.0        | 0.0     | 0.0     | 0.0     |
|  | Same Billing Days and Constant Currency | 6.2         | 6.3       | 7.1        | 7.5     | 11.4    | 14.6    |

### REVENUE GROWTH RATE (%) RECONCILIATION (UNAUDITED):

| Q2 2013         Q3 2013         Q4 2013         Q1 2014         Q2 2014         Q3 2014           Temporary and consultant staffing         -5.8         -5.9         -1.2         0.4         0.4         -0.2           Currency Impact.         0.3         0.1         -0.2         0.6         -1.7         -0.3           Same Billing Days and Constant Currency         -6.2         -7.2         -4.2         -1.0         3.3         9.9           Permanent placement staffing         -0.6         -1.2         0.3         -0.5         0.5         -0.2           Currency Impact.         -0.6         -1.2         0.3         -0.5         0.5         -0.2           Currency Impact.         -0.6         -1.2         0.3         -0.5         0.5         -0.2           Currency Impact.         -1.3         3.0         2.4         2.7         -0.4         -0.5           Same Billing Days and Constant Currency         -6.5         -5.2         -3.6         0.1         5.4         9.8           Billing Days Impact.         -0.7         -1.1         0.1         -0.4         0.5         -0.2           Currency Impact.         -0.6         -5.2         -3.6         0.1         5.4                                    | Year-Over-Year Revenue G                | owth – INT | ERNATION | <u>AL</u> |         |         |         |
|---|---|------------|----------|-----------|---------|---------|---------|
| As Reported       -5.8       -5.9       -4.2       -1.2       4.6       10.4         Billing Days Impact       -0.7       -1.2       0.2       -0.4       0.4       -0.2         Currency Impact       0.3       -0.1       -0.2       0.6       -1.7       -0.3         Same Billing Days and Constant Currency       -6.2       -7.2       -4.2       -1.0       3.3       9.9         Permanent placement staffing       -6.2       -7.2       -4.2       -1.0       3.3       9.9         Permanent placement staffing       -6.2       -7.2       -4.2       -1.0       3.3       9.9         Permanent placement staffing       -0.6       -1.2       0.3       -0.5       0.5       -0.2         Currency Impact       1.3       3.0       2.4       2.7       -0.4       -0.5         Same Billing Days and Constant Currency       -10.1       1.0       2.7       10.8       10.7       5.6         Total staffing       -0.7       -1.1       0.1       -0.4       0.5       -0.2         Currency Impact       -0.7       -1.1       0.1       -0.4       0.5       -0.2         Currency Impact       -0.6       -5.2       -3.6   |   | Q2 2013    | Q3 2013  | Q4 2013   | Q1 2014 | Q2 2014 | Q3 2014 |
| Billing Days Impact       -0.7       -1.2       0.2       -0.4       0.4       -0.2         Currency Impact       0.3       -0.1       -0.2       0.6       -1.7       -0.3         Same Billing Days and Constant Currency       -6.2       -7.2       -4.2       -1.0       3.3       9.9         Permanent placement staffing       -0.6       -1.2       0.3       -0.5       0.5       0.2         Currency Impact       -0.6       -1.2       0.3       -0.5       0.5       -0.2         Currency Impact       1.3       3.0       2.4       2.7       -0.4       -0.5         Same Billing Days and Constant Currency       -10.1       1.0       2.7       10.8       10.7       5.6         Total staffing       -       -       -       -       -       -       0.5       -       0.2         Currency Impact       -0.7       -1.1       0.1       -0.4       0.5       -0.2         Currency Impact       -0.7       -1.1       0.1       -0.4       0.5       -0.2         Currency Impact       -0.6       -5.2       -3.6       0.1       5.4       9.8         Billing Days and Constant Currency       -6.8 <t< td=""><td>Temporary and consultant staffing</td><td></td><td></td><td></td><td></td><td></td><td></td></t<>                   | Temporary and consultant staffing       |            |          |           |         |         |         |
| Currency Impat.       0.3       -0.1       -0.2       0.6       -1.7       -0.3         Same Billing Days and Constant Currency       -6.2       -7.2       -4.2       -1.0       3.3       9.9         Permanent placement staffing       -10.8       -0.8       0.0       8.6       10.6       6.3         Billing Days Impact.       -0.6       -1.2       0.3       -0.5       0.5       -0.2         Currency Impact.       1.3       3.0       2.4       2.7       -0.4       -0.5         Same Billing Days and Constant Currency       -10.1       1.0       2.7       10.8       10.7       5.6         Total staffing       -0.7       -1.1       0.1       -0.4       0.5       -0.2         Currency Impact       -0.7       -1.1       0.1       -0.4       0.5       -0.2         Currency Impact       -0.7       -1.1       0.1       -0.4       0.5       -0.2         Currency Impact       -0.6       -3.3       0.6       4.4       9.3         Protiviti       -0.6       -3.3       0.6       4.4       9.3         Protiviti       -0.8       -0.3       -3.0       -0.8       -0.2       -1.6      <  | As Reported                             | -5.8       | -5.9     | -4.2      | -1.2    | 4.6     | 10.4    |
| Same Billing Days and Constant Currency       -6.2       -7.2       -4.2       -1.0       3.3       9.9         Permanent placement staffing       -0.6       -10.8       -0.8       0.0       8.6       10.6       6.3         Billing Days Impact       -0.6       -1.2       0.3       -0.5       0.5       -0.2         Currency Impact       1.3       3.0       2.4       2.7       -0.4       -0.5         Same Billing Days and Constant Currency       -10.1       1.0       2.7       10.8       10.7       5.6         Total staffing       -0.7       -1.1       0.1       -0.4       0.5       -0.2         Currency Impact       -0.7       -1.1       0.1       -0.4       0.5       -0.2         Currency Impact       -0.7       -1.1       0.1       -0.4       0.5       -0.2         Currency Impact       -0.7       -1.1       0.1       -0.4       0.5       -0.2         Same Billing Days and Constant Currency       -6.8       -6.0       -3.3       0.6       4.4       9.3         Protiviti       As Reported       4.2       -3.8       12.0       0.4       2.4       14.6         Billing Days Impact       0.8 <td>Billing Days Impact</td> <td>-0.7</td> <td>-1.2</td> <td>0.2</td> <td>-0.4</td> <td>0.4</td> <td>-0.2</td> | Billing Days Impact                     | -0.7       | -1.2     | 0.2       | -0.4    | 0.4     | -0.2    |
| Permanent placement staffing       -10.8       -0.8       0.0       8.6       10.6       6.3         Billing Days Impact.       -0.6       -1.2       0.3       -0.5       0.5       -0.2         Currency Impact.       1.3       3.0       2.4       2.7       -0.4       -0.5         Same Billing Days and Constant Currency       -10.1       1.0       2.7       10.8       10.7       5.6         Total staffing       -6.5       -5.2       -3.6       0.1       5.4       9.8         Billing Days Impact       -0.7       -1.1       0.1       -0.4       0.5       -0.2         Currency Impact       0.4       0.3       0.2       0.9       -1.5       -0.3         Same Billing Days and Constant Currency       -6.8       -6.0       -3.3       0.6       4.4       9.3         Protiviti       As Reported       4.2       -3.8       12.0       0.4       2.4       14.6         Billing Days Impact       0.8       -0.3       -0.6       -2.0       -2.0       -1.6         Same Billing Days and Constant Currency       7.9       0.2       12.5       0.8       -0.2       11.0         Total       -5.5       -5.1  | Currency Impact.                        | 0.3        | -0.1     | -0.2      | 0.6     | -1.7    | -0.3    |
| As Reported       -10.8       -0.8       0.0       8.6       10.6       6.3         Billing Days Impact       -0.6       -1.2       0.3       -0.5       0.5       -0.2         Currency Impact       1.3       3.0       2.4       2.7       -0.4       -0.5         Same Billing Days and Constant Currency       -10.1       1.0       2.7       10.8       10.7       5.6         Total staffing       -6.5       -5.2       -3.6       0.1       5.4       9.8         Billing Days Impact       -0.7       -1.1       0.1       -0.4       0.5       -0.2         Currency Impact       0.4       0.3       0.2       0.9       -1.5       -0.3         Same Billing Days and Constant Currency       -6.8       -6.0       -3.3       0.6       4.4       9.3         Protiviti       As Reported       4.2       -3.8       12.0       0.4       2.4       14.6         Billing Days Impact       0.8       -0.3       -3.0       -0.6       -2.0       -2.0       -1.6         Same Billing Days and Constant Currency       7.9       0.2       12.5       0.8       -0.2       11.0         Total       -5.5       -5.1  | Same Billing Days and Constant Currency | -6.2       | -7.2     | -4.2      | -1.0    | 3.3     | 9.9     |
| Billing Days Impact.       -0.6       -1.2       0.3       -0.5       0.5       -0.2         Currency Impact.       1.3       3.0       2.4       2.7       -0.4       -0.5         Same Billing Days and Constant Currency       -10.1       1.0       2.7       10.8       10.7       5.6         Total staffing       -       -6.5       -5.2       -3.6       0.1       5.4       9.8         Billing Days Impact       -0.7       -1.1       0.1       -0.4       0.5       -0.2         Currency Impact       0.4       0.3       0.2       0.9       -1.5       -0.3         Same Billing Days and Constant Currency       -6.8       -6.0       -3.3       0.6       4.4       9.3         Protiviti       As Reported       4.2       -3.8       12.0       0.4       2.4       14.6         Billing Days Impact       0.8       -0.3       -3.0       -0.8       -0.6       -2.0         Currency Impact       2.9       4.3       3.5       1.2       -2.0       -1.6         Same Billing Days and Constant Currency       7.9       0.2       12.5       0.8       -0.2       11.0         Total       As Reported       -5.5<   | Permanent placement staffing            |            |          |           |         |         |         |
| Currency Impact.       1.3       3.0       2.4       2.7       -0.4       -0.5         Same Billing Days and Constant Currency       -10.1       1.0       2.7       10.8       10.7       5.6         Total staffing       -0.7       -1.1       0.1       -0.4       0.5       -0.2         Billing Days Impact.       -0.7       -1.1       0.1       -0.4       0.5       -0.2         Currency Impact.       0.4       0.3       0.2       0.9       -1.5       -0.3         Same Billing Days and Constant Currency       -6.8       -6.0       -3.3       0.6       4.4       9.3         Protiviti       As Reported       4.2       -3.8       12.0       0.4       2.4       14.6         Billing Days Impact.       0.8       -0.3       -3.0       -0.8       -0.6       -2.0         Currency Impact.       2.9       4.3       3.5       1.2       -2.0       -1.6         Same Billing Days and Constant Currency       7.9       0.2       12.5       0.8       -0.2       11.0         Currency Impact.       2.9       4.3       3.5       1.2       -2.0       -1.6         Same Billing Days and Constant Currency       7.9       <  | As Reported                             | -10.8      | -0.8     | 0.0       | 8.6     | 10.6    | 6.3     |
| Same Billing Days and Constant Currency       -10.1       1.0       2.7       10.8       10.7       5.6         Total staffing       As Reported       -6.5       -5.2       -3.6       0.1       5.4       9.8         Billing Days Impact       -0.7       -1.1       0.1       -0.4       0.5       -0.2         Currency Impact       0.4       0.3       0.2       0.9       -1.5       -0.3         Same Billing Days and Constant Currency       -6.8       -6.0       -3.3       0.6       4.4       9.3         Protiviti       As Reported       4.2       -3.8       12.0       0.4       2.4       14.6         Billing Days Impact       0.8       -0.3       -3.0       -0.8       -0.6       -2.0         Currency Impact       2.9       4.3       3.5       1.2       -2.0       -1.6         Same Billing Days and Constant Currency       7.9       0.2       12.5       0.8       -0.2       11.0         Total       As Reported       -5.5       -5.1       -2.0       0.1       5.1       10.3         Billing Days and Constant Currency       7.9       0.2       12.5       0.8       -0.2       11.0         Total   | Billing Days Impact                     | -0.6       | -1.2     | 0.3       | -0.5    | 0.5     | -0.2    |
| Total staffing       -6.5       -5.2       -3.6       0.1       5.4       9.8         Billing Days Impact       -0.7       -1.1       0.1       -0.4       0.5       -0.2         Currency Impact       0.4       0.3       0.2       0.9       -1.5       -0.3         Same Billing Days and Constant Currency       -6.8       -6.0       -3.3       0.6       4.4       9.3         Protiviti  | Currency Impact.                        | 1.3        | 3.0      | 2.4       | 2.7     | -0.4    | -0.5    |
| As Reported       -6.5       -5.2       -3.6       0.1       5.4       9.8         Billing Days Impact       -0.7       -1.1       0.1       -0.4       0.5       -0.2         Currency Impact       0.4       0.3       0.2       0.9       -1.5       -0.3         Same Billing Days and Constant Currency       -6.8       -6.0       -3.3       0.6       4.4       9.3         Protiviti       -6.8       -6.0       -3.3       0.6       4.4       9.3         Protiviti       -6.8       -6.0       -3.3       0.6       4.4       9.3         Currency Impact       -0.8       -0.0       -3.3       0.6       4.4       9.3         Protiviti  | Same Billing Days and Constant Currency | -10.1      | 1.0      | 2.7       | 10.8    | 10.7    | 5.6     |
| Billing Days Impact       -0.7       -1.1       0.1       -0.4       0.5       -0.2         Currency Impact       0.4       0.3       0.2       0.9       -1.5       -0.3         Same Billing Days and Constant Currency       -6.8       -6.0       -3.3       0.6       4.4       9.3         Protiviti       -6.8       -0.0       -3.8       12.0       0.4       2.4       14.6         Billing Days Impact       0.8       -0.3       -3.0       -0.8       -0.6       -2.0         Currency Impact       2.9       4.3       3.5       1.2       -2.0       -1.6         Same Billing Days and Constant Currency       7.9       0.2       12.5       0.8       -0.2       11.0         Total       -5.5       -5.1       -2.0       0.1       5.1       10.3         Billing Days Impact       -0.4       -0.9       0.1       -0.5       0.4   | Total staffing                          |            |          |           |         |         |         |
| Currency Impact.       0.4       0.3       0.2       0.9       -1.5       -0.3         Same Billing Days and Constant Currency       -6.8       -6.0       -3.3       0.6       4.4       9.3         Protiviti       As Reported       4.2       -3.8       12.0       0.4       2.4       14.6         Billing Days Impact       0.8       -0.3       -3.0       -0.8       -0.6       -2.0         Currency Impact       2.9       4.3       3.5       1.2       -2.0       -1.6         Same Billing Days and Constant Currency       7.9       0.2       12.5       0.8       -0.2       11.0         Total       -5.5       -5.1       -2.0       0.1       5.1       10.3         Billing Days Impact       -0.4       -0.9       0.1       -0.5       0.4       -0.3         Currency Impact       0.7       0.7       0.5       1.0       -1.6       -0.5  | As Reported                             | -6.5       | -5.2     | -3.6      | 0.1     | 5.4     | 9.8     |
| Same Billing Days and Constant Currency       -6.8       -6.0       -3.3       0.6       4.4       9.3         Protiviti       As Reported       4.2       -3.8       12.0       0.4       2.4       14.6         Billing Days Impact       0.8       -0.3       -3.0       -0.8       -0.6       -2.0         Currency Impact       2.9       4.3       3.5       1.2       -2.0       -1.6         Same Billing Days and Constant Currency       7.9       0.2       12.5       0.8       -0.2       11.0         Total       -5.5       -5.1       -2.0       0.1       5.1       10.3         Billing Days Impact       -0.4       -0.9       0.1       -0.5       0.4       -0.3         Currency Impact       0.7       0.7       0.5       1.0       -1.6       -0.5   | Billing Days Impact                     | -0.7       | -1.1     | 0.1       | -0.4    | 0.5     | -0.2    |
| Protiviti         As Reported       4.2       -3.8       12.0       0.4       2.4       14.6         Billing Days Impact       0.8       -0.3       -3.0       -0.8       -0.6       -2.0         Currency Impact       2.9       4.3       3.5       1.2       -2.0       -1.6         Same Billing Days and Constant Currency       7.9       0.2       12.5       0.8       -0.2       11.0         Total  | Currency Impact.                        | 0.4        | 0.3      | 0.2       | 0.9     | -1.5    | -0.3    |
| As Reported       4.2       -3.8       12.0       0.4       2.4       14.6         Billing Days Impact       0.8       -0.3       -3.0       -0.8       -0.6       -2.0         Currency Impact       2.9       4.3       3.5       1.2       -2.0       -1.6         Same Billing Days and Constant Currency       7.9       0.2       12.5       0.8       -0.2       11.0         Total  | Same Billing Days and Constant Currency | -6.8       | -6.0     | -3.3      | 0.6     | 4.4     | 9.3     |
| Billing Days Impact.       0.8       -0.3       -3.0       -0.8       -0.6       -2.0         Currency Impact.       2.9       4.3       3.5       1.2       -2.0       -1.6         Same Billing Days and Constant Currency       7.9       0.2       12.5       0.8       -0.2       11.0         Total       -5.5       -5.1       -2.0       0.1       5.1       10.3         Billing Days Impact.       -0.4       -0.9       0.1       -0.5       0.4       -0.3         Currency Impact.       0.7       0.7       0.5       1.0       -1.6       -0.5   | Protiviti                               |            |          |           |         |         |         |
| Currency Impact.       2.9       4.3       3.5       1.2       -2.0       -1.6         Same Billing Days and Constant Currency       7.9       0.2       12.5       0.8       -0.2       11.0         Total       -5.5       -5.1       -2.0       0.1       5.1       10.3         Billing Days Impact.       -0.4       -0.9       0.1       -0.5       0.4       -0.3         Currency Impact.       0.7       0.7       0.5       1.0       -1.6       -0.5   | As Reported                             | 4.2        | -3.8     | 12.0      | 0.4     | 2.4     | 14.6    |
| Same Billing Days and Constant Currency       7.9       0.2       12.5       0.8       -0.2       11.0         Total  | Billing Days Impact                     | 0.8        | -0.3     | -3.0      | -0.8    | -0.6    | -2.0    |
| Total       -5.5       -5.1       -2.0       0.1       5.1       10.3         Billing Days Impact       -0.4       -0.9       0.1       -0.5       0.4       -0.3         Currency Impact       0.7       0.7       0.5       1.0       -1.6       -0.5   | Currency Impact.                        | 2.9        | 4.3      | 3.5       | 1.2     | -2.0    | -1.6    |
| As Reported       -5.5       -5.1       -2.0       0.1       5.1       10.3         Billing Days Impact       -0.4       -0.9       0.1       -0.5       0.4       -0.3         Currency Impact       0.7       0.7       0.5       1.0       -1.6       -0.5   | Same Billing Days and Constant Currency | 7.9        | 0.2      | 12.5      | 0.8     | -0.2    | 11.0    |
| Billing Days Impact.       -0.4       -0.9       0.1       -0.5       0.4       -0.3         Currency Impact.       0.7       0.7       0.5       1.0       -1.6       -0.5   | Total                                   |            |          |           |         |         |         |
| Currency Impact.       0.7       0.7       0.5       1.0       -1.6       -0.5  | As Reported                             | -5.5       | -5.1     | -2.0      | 0.1     | 5.1     | 10.3    |
|   | Billing Days Impact                     | -0.4       | -0.9     | 0.1       | -0.5    | 0.4     | -0.3    |
| Same Billing Days and Constant Currency         -5.2         -5.3         -1.4         0.6         3.9         9.5  | Currency Impact.                        | 0.7        | 0.7      | 0.5       | 1.0     | -1.6    | -0.5    |
|   | Same Billing Days and Constant Currency | -5.2       | -5.3     | -1.4      | 0.6     | 3.9     | 9.5     |