# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# FORM 8-K

### **CURRENT REPORT**

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported) July 21, 2022

# **Robert Half International Inc.**

(Exact name of registrant as specified in its charter)

	Delaware	01-10427	94-1648752
	(State or other jurisdiction of incorporation)	(Commission File Number)	(IRS Employer Identification No.)
288	34 Sand Hill Road, Suite 200, Menlo Park,	CA	94025
	(Address of principal executive offices)		(Zip Code)
	Registrant's telephone	e number, including area code: (65	50) 234-6000
	(Former name o	NO CHANGE r former address, if changed since last rep	ort.)
follow	Check the appropriate box below if the Form 8-K filin ving provisions (see General Instruction A.2. below):	g is intended to simultaneously satisfy the	filing obligation of the registrant under any of the
	Written communications pursuant to Rule 425 under to	he Securities Act (17 CFR 230.425)	
	Soliciting material pursuant to Rule 14a-12 under the	Exchange Act (17 CFR 240.14a-12)	
	Pre-commencement communications pursuant to Rule	e 14d-2(b) under the Exchange Act (17 CFR 2	240.14d-2(b))
	Pre-commencement communications pursuant to Rule	e 13e-4(c) under the Exchange Act (17 CFR 2	40.13e-4(c))
	Securities regist	ered pursuant to Section 12(b) of the	e Act:
	Title of each class	Trading Symbol(s)	Name of each exchange on which registered
C	Common Stock, Par Value \$.001 per Share	RHI	New York Stock Exchange
	Indicate by check mark whether the registrant is an eme	erging growth company as defined in Rule A	05 of the Securities Act of 1933 (8230 405 of this

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any

Emerging growth company  $\Box$ 

chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

#### Item 2.02 Results of Operations and Financial Condition.

On July 21, 2022, Robert Half International Inc. issued a press release reporting earnings for the second fiscal quarter of 2022. A copy of the press release is attached hereto as Exhibit 99.1.

The foregoing information in this Current Report on Form 8-K, including Exhibit 99.1 attached hereto, is being "furnished" and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, and shall not be incorporated by reference in any filing under the Securities Exchange Act of 1934, as amended, or the Securities Act of 1933, as amended, except as expressly set forth by specific reference in such future filing.

#### Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

<b>Exhibit</b>	<u>Description</u>
99.1 104	Robert Half International Inc. July 21, 2022 Press Release.  Cover Page Interactive Data File - the cover page XBRL tags are embedded within the Inline
	XBRL document.

# **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

	Robert Half In	nternational Inc.
Date: July 21, 2022	By:	/s/ Michael C. Buckley
	Name:	Michael C. Buckley
	Title:	<b>Executive Vice President, Chief Financial Officer</b>

#### FOR IMMEDIATE RELEASE

Contact: M. Keith Waddell

President and Chief Executive Officer

(650) 234-6000

#### ROBERT HALF REPORTS SECOND-QUARTER FINANCIAL RESULTS

MENLO PARK, Calif., July 21, 2022 — Robert Half International Inc. (NYSE symbol: RHI) today reported revenues and earnings for the second quarter ended June 30, 2022.

For the quarter ended June 30, 2022, net income was \$176 million, or \$1.60 per share, on revenues of \$1.863 billion. Net income for the prior year's second quarter was \$149 million, or \$1.33 per share, on revenues of \$1.581 billion.

For the six months ended June 30, 2022, net income was \$344 million, or \$3.12 per share, on revenues of \$3.678 billion. For the six months ended June 30, 2021, net income was \$260 million, or \$2.32 per share, on revenues of \$2.979 billion.

"We are pleased to once again report very strong results, which continue to reflect a robust global labor market and demand environment," said M. Keith Waddell, president and chief executive officer of Robert Half. "Talent solutions led the way with permanent placement and contract talent solutions growing 39 percent and 19 percent, respectively, on a year-over-year basis. Core Protiviti solutions also remained strong. Return on invested capital for the Company was 48 percent in the second quarter.

"We are proud to have been recently ranked number one by Forbes on three prestigious lists — America's Best Professional Recruiting Firms, America's Best Temporary Staffing Firms and America's Best Executive Recruiting Firms. This is the first time any company has placed first in all three categories. This is a credit to all of our employees and their incredible drive to deliver outstanding service to our clients and candidates," Waddell concluded.

Robert Half management will conduct a conference call today at 5 p.m. EDT. The prepared remarks for this call are available now in the Investor Center of the Robert Half website (www.roberthalf.com/investor-center). Simply click on the Quarterly Conference Calls link. The dial-in number to listen to today's conference call is 800-289-0720 (+1-646-828-8073 outside the United States and Canada). The confirmation code to access the call is 1432797.

A taped recording of this call will be available for replay beginning at approximately 8 p.m. EDT on July 21 and ending at 8 p.m. EDT on August 20. The dial-in number for the replay is 888-203-1112 (+1-719-457-0820 outside the United States and Canada). To access the replay, enter conference code 1432797. The conference call also will be archived in audio format on the company's website at www.roberthalf.com.

Robert Half is the world's first and largest specialized talent solutions and business consulting firm that connects opportunities at great companies with highly skilled job seekers. The Company offers contract and permanent placement talent solutions for finance and accounting, technology, marketing and creative, legal, and administrative and customer support roles.

Named to FORTUNE's World's Most Admired Companies®, the Bloomberg Gender-Equality Index and Forbes' list of America's Best Employers for Diversity, Robert Half is the parent company of Protiviti, a global consulting firm that provides internal audit, risk, business and technology consulting solutions.

Robert Half has operations in more than 400 locations worldwide.

Certain information contained in this press release and its attachments may be deemed forward-looking statements regarding events and financial trends that may affect the Company's future operating results or financial positions. These statements may be identified by words such as "estimate", "forecast", "project", "plan", "intend", "believe", "expect", "anticipate", or variations or negatives thereof, or by similar or comparable words or phrases. Forward-looking statements are subject to risks and uncertainties that could cause actual results to differ materially from those expressed in the statements.

These risks and uncertainties include, but are not limited to, the following: changes to or new interpretations of U.S. or international tax regulations; the global financial and economic situation; the duration and impact of the COVID-19 pandemic and efforts to mitigate its spread; changes in levels of unemployment and other economic conditions in the United States or foreign countries where the Company does business, or in particular regions or industries; reduction in the supply of candidates for contract employment or the Company's ability to attract candidates; the entry of new competitors into the marketplace or expansion by existing competitors; the ability of the Company to maintain existing client relationships and attract new clients in the context of changing economic or competitive conditions; the impact of competitive pressures, including any change in the demand for the Company's services; the Company's ability to maintain its margins; the possibility of the Company incurring liability for its activities, including the activities of its contract employees, or for events impacting its contract employees on clients' premises; the possibility that adverse publicity could impact the Company's ability to attract and retain clients and candidates; the success of the Company in attracting, training, and retaining qualified management personnel and other staff employees; the Company's ability to comply with governmental regulations affecting personnel services businesses in particular or employer/employee relationships in general; whether there will be ongoing demand for Sarbanes-Oxley or other regulatory compliance services; the Company's reliance on short-term contracts for a significant percentage of its business; litigation relating to prior or current transactions or activities, including litigation that may be disclosed from time to time in the Company's SEC filings; the ability of the Company to manage its international operations and comply with foreign laws and regulations; the impact of fluctuations in foreign currency exchange rates; the possibility that the additional costs the Company will incur as a result of healthcare reform legislation may adversely affect the Company's profit margins or the demand for the Company's services; the possibility that the Company's computer and communications hardware and software systems could be damaged or their service interrupted; and the possibility that the Company may fail to maintain adequate financial and management controls and as a result suffer errors in its financial reporting.

Additionally, with respect to Protiviti, other risks and uncertainties include the fact that future success will depend on its ability to retain employees and attract clients; there can be no assurance that there will be ongoing demand for broad-based consulting, regulatory compliance, technology services, public sector or other high-demand advisory services; failure to produce projected revenues could adversely affect financial results; and there is the possibility of involvement in litigation relating to prior or current transactions or activities.

Because long-term contracts are not a significant part of the Company's business, future results cannot be reliably predicted by considering past trends or extrapolating past results. The Company undertakes no obligation to update information contained in this release.

A copy of this release is available at www.roberthalf.com/investor-center.

<u>ATTACHED</u>: Summary of Operations

Supplemental Financial Information Non-GAAP Financial Measures

# SUMMARY OF OPERATIONS

(in thousands, except per share amounts)

		r Ended e 30,		ths Ended e 30,
	2022	2021	2022	2021
	(Unau	ıdited)	(Unau	idited)
Service revenues	\$1,862,827	\$1,580,581	\$3,677,661	\$2,978,961
Costs of services	1,047,280	915,709	2,090,268	1,752,378
Gross margin	815,547	664,872	1,587,393	1,226,583
Selling, general and administrative expenses	509,394	488,093	1,023,588	911,155
(Income) loss from investments held in employee deferred compensation trusts (which is completely offset by related costs and expenses)	65,622	(27,810)	95,623	(39,797)
Amortization of intangible assets	416	576	833	1,152
Interest (income) expense, net	(718)	151	(884)	105
Income before income taxes	240,833	203,862	468,233	353,968
Provision for income taxes	65,012	54,649	124,173	94,157
Net income	\$ 175,821	\$ 149,213	\$ 344,060	\$ 259,811
Diluted net income per share	\$ 1.60	\$ 1.33	\$ 3.12	\$ 2.32
Shares:				
Basic	108,833	110,861	109,025	111,141
Diluted	109,696	111,889	110,143	112,191

# SUPPLEMENTAL FINANCIAL INFORMATION (in thousands)

	 Six Mont Jun		
	2022		2021
	(Unau	dite	d)
SELECTED CASH FLOW INFORMATION:			
Depreciation	\$ 22,907	\$	27,715
Capitalized cloud computing implementation costs	\$ 19,540	\$	16,236
Capital expenditures	\$ 35,275	\$	16,114
Open market repurchases of common stock (shares)	1,386		1,514

	Jun	e 30,
	2022	2021
	(Unau	ıdited)
SELECTED BALANCE SHEET INFORMATION:		
Cash and cash equivalents	\$ 590,909	\$ 542,805
Accounts receivable, net	\$1,091,598	\$ 907,947
Total assets	\$2,933,835	\$2,741,368
Total current liabilities	\$1,266,873	\$1,196,312
Total stockholders' equity	\$1,467,668	\$1,259,250

#### SUPPLEMENTAL FINANCIAL INFORMATION (UNAUDITED)

(in thousands)

The Company completed a multiyear process to unify its family of Robert Half endorsed divisional brands to one single specialized brand, Robert Half. This simplifies the Company's go-to-market brand structure for clients and candidates and provides leverage for greater brand awareness and allows future flexibility to expand the Company's existing practice groups without the need for new brands. The Company's financial disclosures for contract talent solutions (formerly temporary and consultant staffing) are based on functional specialization rather than the previously branded divisions. The functional specializations are: finance and accounting, administrative and customer support, and technology. Finance and accounting combines the former Accountemps and Robert Half Management Resources, administrative and customer support was previously Office Team, and technology was formerly Robert Half Technology. Protiviti and permanent placement talent solutions continue to be reported separately. What was previously referred to as staffing operations is now referred to as talent solutions. There is no change to the underlying business operations or organization.

The Company's presentation of service revenues for finance and accounting, administrative and customer support, and technology include intersegment revenues from services provided to Protiviti in connection with the Company's blended business solutions. This is how the Company measures and manages these businesses internally. The combined amount of divisional intersegment revenues with Protiviti are aggregated and then eliminated as a single line item. The Company has prepared the below schedule to provide readers with historical comparative information to better evaluate the related trends.

		20	20			20	21		20	22
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2
SERVICE REVENUES:										
Finance and accounting	\$ 701,762	\$ 496,573	\$ 506,515	\$ 552,116	\$ 600,387	\$ 663,892	\$ 732,365	\$ 768,204	\$ 801,690	\$ 810,910
Administrative and customer support	239,979	136,299	173,685	214,985	220,467	263,192	279,370	295,872	284,906	274,141
Technology	196,652	162,028	161,007	175,730	172,239	194,233	215,500	213,414	213,327	218,190
Elimination of intersegment revenues	(46,273)	(41,514)	(59,816)	(92,393)	(103,818)	(143,036)	(172,534)	(161,004)	(144,200)	(137,548)
Total contract talent solutions	1,092,120	753,386	781,391	850,438	889,275	978,281	1,054,701	1,116,486	1,155,723	1,165,693
Permanent placement talent solutions	120,489	71,030	87,203	91,387	111,703	143,640	156,444	158,133	186,782	200,096
Protiviti	294,082	283,910	321,303	362,261	397,402	458,660	501,421	495,298	472,329	497,038
Total service revenues	\$1,506,691	\$1,108,326	\$1,189,897	\$1,304,086	\$1,398,380	\$1,580,581	\$1,712,566	\$1,769,917	\$1,814,834	\$1,862,827

NON-GAAP FINANCIAL MEASURES

The financial results of Robert Half International Inc. (the "Company") are prepared in conformity with accounting principles generally accepted in the United States of America ("GAAP") and the rules of the SEC. To help readers understand the Company's financial performance, the Company supplements its GAAP financial results with the following non-GAAP measures: adjusted gross margin; adjusted selling, general and administrative expense; segment income; combined segment income; and as adjusted revenue growth rates.

The following measures: adjusted gross margin; adjusted selling, general and administrative expense; and segment income include gains and losses on investments held to fund the Company's obligations under employee deferred compensation plans. The Company provides these measures because they are used by management to review its operational results.

Combined segment income is income before income taxes, adjusted for interest (income) expense, net and amortization of intangible assets. The Company provides combined segment income because it is how management evaluates segment performance.

Variations in the Company's financial results include the impact of changes in foreign currency exchange rates and billing days. The Company provides "as adjusted" revenue growth calculations to remove the impact of these items. These calculations show the year-over-year revenue growth rates for the Company's functional specializations and segments on both a reported basis and also on an as adjusted basis for global, U.S. and international operations. This information is presented for each of the six most recent quarters. The Company has provided this data because it focuses on the Company's revenue growth rates attributable to operating activities and aids in evaluating revenue trends over time. The Company expresses year-over-year revenue changes as calculated percentages using the same number of billing days and constant currency exchange rates.

In order to calculate constant currency revenue growth rates, as reported amounts are retranslated using foreign currency exchange rates from the prior year's comparable period. Management then calculates a global, weighted-average number of billing days for each reporting period based upon input from all countries and all functional specializations and segments. In order to remove the fluctuations caused by comparable periods having different billing days, the Company calculates same billing day revenue growth rates by dividing each comparative period's reported revenues by the calculated number of billing days for that period to arrive at a per billing day amount. Same billing day growth rates are then calculated based upon the per billing day amounts. The term "as adjusted" means that the impact of different billing days and currency fluctuations are removed from the revenue growth rate calculation.

The non-GAAP financial measures provided herein may not provide information that is directly comparable to that provided by other companies in the Company's industry, as other companies may calculate such financial results differently. The Company's non-GAAP financial measures are not measurements of financial performance under GAAP and should not be considered as alternatives to amounts presented in accordance with GAAP. The Company does not consider these non-GAAP financial measures to be a substitute for, or superior to, the information provided by GAAP financial results. A reconciliation of the non-GAAP financial measures to the most directly comparable GAAP financial measures is provided on the following pages.

#### NON-GAAP FINANCIAL MEASURES

#### ADJUSTED SUMMARY OF OPERATIONS RECONCILIATION (UNAUDITED)

(in thousands)

Quarter Ended June 30,										Relationships					
			2022						2021			2022	2021	2022	2021
_	Reported	Ad	justments	A	djusted (1)		Reported	rted Adjustments Adjusted (1)					rted	Adjusted	
SERVICE REVENUES:															
Finance and accounting	810,910	\$	_	\$	810,910	\$	,	\$		\$	663,892	43.5%	41.9%	43.5%	41.9%
Administrative and customer support	274,141		_		274,141		263,192				263,192	14.7%	16.7%	14.7%	16.7%
Technology	218,190		_		218,190		194,233		_		194,233	11.7%	12.3%	11.7%	12.3%
Elimination of intersegment	(127.540)				(127.540)		(1.42.02.6)				(1.42.02.6)	(7.20/)	(0,00/)	(7.20/)	(0,00/)
revenues	(137,548)				(137,548)		(143,036)				(143,036)	(7.3%)	(9.0%)	(7.3%)	(9.0%)
Total contract talent solutions	1,165,693		_		1,165,693		978,281		_		978,281	62.6%	61.9%	62.6%	61.9%
Permanent placement talent solutions	200,096		_		200,096		143,640		_		143,640	10.7%	9.1%	10.7%	9.1%
Protiviti	497,038				497,038		458,660				458,660	26.7%	29.0%	26.7%	29.0%
Total \$	5 1,862,827	\$	_	\$	1,862,827	\$	1,580,581	\$	_	\$	1,580,581	100.0%	100.0%	100.0%	100.0%
GROSS MARGIN:															
Contract talent solutions \$	464,853	\$	_	\$	464,853	\$	388,070	\$	_	\$	388,070	39.9%	39.7%	39.9%	39.7%
Permanent placement talent solutions	199,664	•	<u>—</u>	•	199,664	,	143,454	•		,	143,454	99.8%	99.9%	99.8%	99.9%
Protiviti	151,030		(11,413)		139,617		133,348		4,153		137,501	30.4%	29.1%	28.1%	30.0%
Total		\$	(11,413)	\$	804,134	\$		\$	4,153	\$	669,025	43.8%	42.1%	43.2%	42.3%
10001	010,017	Ψ	(11,110)	4	001,101	Ψ	00.,072	Ψ	.,100	Ψ	005,020	15.070	, 0	.5.270	.2.5 / 0
SELLING GENERAL AND ADMINISTRATIVE EXPENSE:															
Contract talent solutions	8 284,090	\$	47,196	\$	331,286	\$	315,114	\$	(21,054)	\$	294,060	24.4%	32.2%	28.4%	30.1%
Permanent placement talent solutions	155,900		7,013		162,913		115,458		(2,603)		112,855	77.9%	80.4%	81.4%	78.6%
Protiviti	69,404		_		69,404		57,521		_		57,521	14.0%	12.5%	14.0%	12.5%
Total \$	5 509,394	\$	54,209	\$	563,603	\$	488,093	\$	(23,657)	\$	464,436	27.3%	30.9%	30.3%	29.4%
OPERATING/SEGMENT INCOME:  Contract talent solutions	190.762	Φ	(47.106)	Φ	122 567	Φ	72.056	Φ	21.054	Φ	04.010	15 50/	7.50/	11 50/	0.60/
	,	\$	(47,196)	\$	133,567	\$	. ,	\$	21,054	\$	94,010	15.5%	7.5%	11.5%	9.6%
Permanent placement talent solutions	43,764		(7,013)		36,751		27,996		2,603		30,599	21.9%	19.5%	18.4%	21.3%
Protiviti	81,626	Φ.	(11,413)	Φ.	70,213	Ф	75,827	Φ.	4,153	Ф	79,980	16.4%	16.5%	14.1%	17.4%
Total\$	306,153	\$	(65,622)	\$	240,531	\$	176,779	\$	27,810	\$	204,589	16.4%	11.2%	12.9%	12.9%
(Income) loss from investments held in employee deferred compensation trusts	65,622		(65,622)		_		(27,810)		27,810		_	3.5%	(1.7%)	_	_
Amortization of intangible assets	416		_		416		576		_		576	0.0%	0.0%	0.0%	0.0%
Interest (income) expense, net	(718)		_		(718)		151		_		151	0.0%	0.0%	0.0%	0.0%
Income before income taxes \$	5 240,833	\$		\$	240,833	\$	203,862	\$		\$	203,862	12.9%	12.9%	12.9%	12.9%
<del>-</del>						_									

<sup>(1)</sup> Changes in the Company's deferred compensation obligations are included in selling, general and administrative expense or, in the case of Protiviti, costs of services, while the related investment (income) loss is presented separately. The non-GAAP financial measures shown in the table above are adjusted to reclassify investment (income) loss from investments held in employee deferred compensation trusts to the same line item, which includes the corresponding change in obligation. These adjustments have no impact to income before income taxes.

#### NON-GAAP FINANCIAL MEASURES

#### ADJUSTED SUMMARY OF OPERATIONS RECONCILIATION (UNAUDITED)

(in thousands)

Six Months Ended June 30,											Relatio	nships	
			2022					2021		2022	2021	2022	2021
	Reported	Ad	ljustments	Adjusted (1)		Reported	A	djustments	Adjusted (1)	Repo	rted	Adju	sted
SERVICE REVENUES:										•			
Finance and accounting	\$ 1,612,600	\$	_	\$ 1,612,600	\$	1,264,326	\$	_	\$ 1,264,326	43.9%	42.5%	43.9%	42.5%
Administrative and customer support	559,047		_	559,047		483,665		_	483,665	15.2%	16.2%	15.2%	16.2%
Technology	431,517		_	431,517		366,406		_	366,406	11.7%	12.3%	11.7%	12.3%
Elimination of intersegment	(201.740)			(201 740)		(246,940)			(246,940)	(7.70/)	(0.20/)	(7.70/)	(0.20/)
revenues	(281,748)			(281,748)	_	(246,840)	_		(246,840)	(7.7%)	(8.3%)	(7.7%)	(8.3%)
Total contract talent solutions	2,321,416		_	2,321,416		1,867,557		_	1,867,557	63.1%	62.7%	63.1%	62.7%
Permanent placement talent solutions	386,878		_	386,878		255,344		_	255,344	10.5%	8.6%	10.5%	8.6%
Protiviti	969,367	Φ.		969,367	Φ.	856,060	Ф		856,060	26.4%	28.7%	26.4%	28.7%
Total	\$ 3,677,661	\$	_	\$ 3,677,661	\$	2,978,961	\$	_	\$ 2,978,961	100.0%	100.0%	100.0%	100.0%
GROSS MARGIN:													
Contract talent solutions	\$ 926,714	\$	_	\$ 926,714	\$	733,003	\$	_	\$ 733,003	39.9%	39.2%	39.9%	39.2%
Permanent placement talent solutions	386,113		_	386,113		254,951		_	254,951	99.8%	99.8%	99.8%	99.8%
Protiviti	274,566		(15,259)	259,307		238,629		5,842	244,471	28.3%	27.9%	26.8%	28.6%
Total	\$ 1,587,393	\$	(15,259)	\$ 1,572,134	\$	1,226,583	\$	5,842	\$ 1,232,425	43.2%	41.2%	42.7%	41.4%
SELLING GENERAL AND ADMINISTRATIVE EXPENSE:													
Contract talent solutions	\$ 589,424	\$	70,477	\$ 659,901	\$	593,627	\$	(30,312)	\$ 563,315	25.4%	31.8%	28.4%	30.2%
Permanent placement talent solutions	302,147		9,887	312,034		210,360		(3,643)	206,717	78.1%	82.4%	80.7%	81.0%
Protiviti	132,017		_	132,017		107,168		_	107,168	13.6%	12.5%	13.6%	12.5%
Total	\$ 1,023,588	\$	80,364	\$ 1,103,952	\$	911,155	\$	(33,955)	\$ 877,200	27.8%	30.6%	30.0%	29.4%
OPERATING/SEGMENT INCOME:													
Contract talent solutions	\$ 337,290	\$	(70,477)	\$ 266,813	\$	139,376	\$	30,312	\$ 169,688	14.5%	7.5%	11.5%	9.1%
Permanent placement talent solutions		Ψ	(9,887)	74,079	Ψ	44,591	Ψ	3,643	48,234	21.7%	17.5%	19.1%	18.9%
Protiviti			(15,259)	127,290		131,461		5,842	137,303	14.7%	15.4%	13.1%	16.0%
Total	\$ 563,805	\$	(95,623)	\$ 468,182	\$		\$	39,797	\$ 355,225	15.3%	10.6%	12.7%	11.9%
(Income) loss from investments held in	· · · · · · · · · · · · · · · · · · ·	Ψ		Ψ 100,102	Ψ	,	Ψ		Ψ 333,223	13.570	10.070	12.770	11.570
employee deferred compensation trusts	95,623		(95,623)	-		(39,797)		39,797		2.6%	(1.3%)		
Amortization of intangible assets	833		_	833		1,152		_	1,152	0.0%	0.0%	0.0%	0.0%
Interest (income) expense, net	(884)	_		(884)		105	_		105	0.0%	0.0%	0.0%	0.0%
Income before income taxes	\$ 468,233	\$		\$ 468,233	\$	353,968	\$		\$ 353,968	12.7%	11.9%	12.7%	11.9%

<sup>(1)</sup> Changes in the Company's deferred compensation obligations are included in selling, general and administrative expense or, in the case of Protiviti, costs of services, while the related investment (income) loss is presented separately. The non-GAAP financial measures shown in the table above are adjusted to reclassify investment (income) loss from investments held in employee deferred compensation trusts to the same line item, which includes the corresponding change in obligation. These adjustments have no impact to income before income taxes.

# NON-GAAP FINANCIAL MEASURES COMBINED SEGMENT INCOME RECONCILIATION (UNAUDITED):

	Quarte Jun		Six Month June				
	2022	2021		2022		2021	
Income before income taxes	\$ 240,833	\$ 203,862	\$	468,233	\$	353,968	
Interest (income) expense, net	(718)	151		(884)		105	
Amortization of intangible assets	416	576		833		1,152	
Combined segment income	\$ 240,531	\$ 204,589	\$	468,182	\$	355,225	

NON-GAAP FINANCIAL MEASURES

REVENUE GROWTH RATES (%) (UNAUDITED):

		Year-O	ver-Year (As Rep		Rates		Non-GAAP Year-Over-Year Growth Rates (As Adjusted)							
		20:	21		202	22		20:	21		202	2		
	Q1	Q2	Q3	Q4	Q1	Q2	Q1	Q2	Q3	Q4	Q1	Q2		
Global														
Finance and accounting	-14.4	33.7	44.6	39.1	33.5	22.1	-14.5	31.0	43.5	39.8	34.6	24.4		
Administrative and customer support	-8.1	93.1	60.8	37.6	29.2	4.2	-8.7	89.5	60.0	38.4	30.5	6.3		
Technology	-12.4	19.9	33.8	21.4	23.9	12.3	-12.4	17.9	33.1	21.8	24.6	13.9		
Elimination of intersegment revenues (1)	124.4	244.5	188.4	74.3	38.9	-3.8	127.3	240.9	187.5	75.1	40.1	-1.9		
Total contract talent solutions	-18.6	29.9	35.0	31.3	30.0	19.2	-18.9	27.2	34.0	31.9	31.0	21.3		
Permanent placement talent solutions	-7.3	102.2	79.4	73.0	67.2	39.3	-8.1	96.9	77.7	73.8	68.8	42.6		
Total talent solutions	-17.5	36.1	39.4	35.3	34.1	21.7	-17.8	33.2	38.4	36.0	35.2	24.0		
Protiviti	35.1	61.6	56.1	36.7	18.9	8.4	34.7	58.8	55.1	37.4	20.0	10.8		
Total	-7.2	42.6	43.9	35.7	29.8	17.9	-7.6	39.7	42.9	36.3	30.9	20.2		
United States														
Contract talent solutions	-20.3	27.5	35.5	33.4	33.4	22.7	-19.4	27.7	35.5	33.6	33.4	22.7		
Permanent placement talent solutions	-12.4	109.3	85.1	78.6	78.3	44.3	-11.4	109.6	85.1	78.9	78.3	44.3		
Total talent solutions	-19.6	33.6	40.0	37.2	37.8	25.2	-18.6	33.8	40.0	37.4	37.8	25.2		
Protiviti	35.5	62.6	53.7	31.7	17.0	8.3	37.1	62.8	53.7	31.9	17.0	8.3		
Total	-8.7	41.1	43.8	35.6	31.7	20.2	-7.6	41.3	43.8	35.8	31.7	20.2		
International														
Contract talent solutions	-12.3	38.6	33.0	24.0	18.5	7.0	-17.0	25.1	29.1	26.3	23.5	16.6		
Permanent placement talent solutions	5.2	87.8	67.3	61.9	44.7	28.0	0.3	70.5	62.1	64.0	50.0	39.0		
Total talent solutions	-10.1	44.8	37.7	29.2	22.5	10.5	-14.8	30.9	33.7	31.6	27.5	20.3		
Protiviti	33.8	57.6	65.9	58.3	26.2	8.6	26.1	43.5	61.4	61.2	32.3	20.6		
Total	-2.0	48.0	44.3	36.2	23.4	10.0	-7.2	33.9	40.1	38.6	28.7	20.4		

(1) Service revenues for finance and accounting, administrative and customer support and technology include intersegment revenues, which represent revenues from services provided to Protiviti in connection with the Company's blended business solutions. Intersegment revenues for each functional specialization are aggregated and then eliminated as a single line item.

The non-GAAP financial measures included in the table above adjust for the following items:

Foreign Currency Translation. The "As Reported" revenue growth rates are based upon reported revenues, which include the impact of changes in foreign currency exchange rates. In order to calculate "Constant Currency" revenue growth rates, as reported amounts are retranslated using foreign exchange rates from the prior year's comparable period.

Billing Days. The "As Reported" revenue growth rates are based upon reported revenues. Management calculates a global, weighted-average number of billing days for each reporting period based upon inputs from all countries and all functional specializations. In order to remove the fluctuations caused by comparable periods having different billing days, the Company calculates "same billing day" revenue growth rates by dividing each comparative period's reported revenues by the calculated number of billing days for that period to arrive at a "per billing day" amount. The "same billing day" growth rates are then calculated based upon the "per billing day" amounts.

The term "As Adjusted" means that the impact of different billing days and constant currency fluctuations are removed from the revenue growth rate calculation. A reconciliation of the non-GAAP year-over-year revenue growth rates to the "As Reported" year-over-year revenue growth rates is included herein, on Pages 11-13.

# NON-GAAP FINANCIAL MEASURES

REVENUE GROWTH RATE (%) RECONCILIATION (UNAUDITED):

	Year-Over-Year Revenue Growth		02 2021	042021	01 2022	02 2022
Finance and accounting	Q1 2021	Q2 2021	Q3 2021	Q4 2021	Q1 2022	Q2 2022
As Reported	14.4	33.7	44.6	20.1	33.5	22.1
Billing Days Impact	1	-0.4	-0.3	39.1	-0.2	0.0
Currency Impact	0.7					
As Adjusted		-2.3	<u>-0.8</u>	0.4	1.3	2.3
Administrative and customer support		31.0	43.5	39.8	34.6	24.4
As Reported	-8.1	93.1	60.8	37.6	29.2	4.2
Billing Days Impact	0.1	0.0	-0.2	0.1	-0.2	0.0
Currency Impact		-3.6	-0.2	0.7	1.5	2.1
As Adjusted		89.5	60.0	38.4	30.5	6.3
Technology	-0.7	89.3	00.0	30.4	30.3	0.3
As Reported	-12.4	19.9	33.8	21.4	23.9	12.3
Billing Days Impact	12.1	0.0	-0.1	0.1	-0.2	0.0
Currency Impact		-2.0	-0.1	0.1	0.9	1.6
As Adjusted		17.9	33.1	21.8	24.6	13.9
Elimination of intersegment revenues	-12:4	17.9	33.1	21.0	24.0	13.9
As Reported	124.4	244.5	188.4	74.3	38.9	-3.8
Billing Days Impact		0.0	-0.4	0.1	-0.2	0.0
Currency Impact	=++	<u>-3.6</u>	-0.4	0.7	1.4	1.9
As Adjusted		240.9	187.5	75.1	40.1	-1.9
Total contract talent solutions	127.3	240.9	107.3	/3.1	40.1	-1.9
As Reported	-18.6	29.9	35.0	31.3	30.0	19.2
Billing Days Impact		0.0	-0.2	0.1	-0.2	0.0
Currency Impact		-2.7	-0.8	0.5	1.2	2.1
As Adjusted		27.2	34.0	31.9	31.0	21.3
Permanent placement talent solutions			<u></u>		31.0	21.5
As Reported	<b>-7.3</b>	102.2	79.4	73.0	67.2	39.3
Billing Days Impact		0.0	-0.2	0.1	-0.3	0.0
Currency Impact		5.3	-1.5	0.7	1.9	3.3
As Adjusted		96.9	77.7	73.8	68.8	42.6
<b>Total talent solutions</b>		70.7		75.0	00.0	12.0
As Reported	-17.5	36.1	39.4	35.3	34.1	21.7
Billing Days Impact		0.0	-0.2	0.2	-0.2	0.0
Currency Impact		-2.9	-0.8	0.5	1.3	2.3
As Adjusted		33.2	38.4	36.0	35.2	24.0
Protiviti						
As Reported	35.1	61.6	56.1	36.7	18.9	8.4
Billing Days Impact		0.0	-0.3	0.2	-0.2	0.0
Currency Impact		-2.8	-0.7	0.5	1.3	2.4
As Adjusted		58.8	55.1	37.4	20.0	10.8
Total	<u> </u>			2,.1		10.0
As Reported	-7.2	42.6	43.9	35.7	29.8	17.9
Billing Days Impact	1.1	0.0	-0.2	0.1	-0.2	0.0
Currency Impact		-2.9	-0.8	0.5	1.3	2.3
As Adjusted		39.7	42.9	36.3	30.9	20.2

# NON-GAAP FINANCIAL MEASURES REVENUE GROWTH RATE (%) RECONCILIATION (UNAUDITED):

Year-Over-Year Revenue Growth - UNITED STATES									
	Q1 2021	Q2 2021	Q3 2021	Q4 2021	Q1 2022	Q2 2022			
Contract talent solutions									
As Reported	-20.3	27.5	35.5	33.4	33.4	22.7			
Billing Days Impact	0.9	0.2	0.0	0.2	0.0	0.0			
Currency Impact									
As Adjusted	-19.4	27.7	35.5	33.6	33.4	22.7			
Permanent placement talent solutions									
As Reported	-12.4	109.3	85.1	78.6	78.3	44.3			
Billing Days Impact	1.0	0.3	0.0	0.3	0.0	0.0			
Currency Impact									
As Adjusted	-11.4	109.6	85.1	78.9	78.3	44.3			
Total talent solutions									
As Reported	-19.6	33.6	40.0	37.2	37.8	25.2			
Billing Days Impact	1.0	0.2	0.0	0.2	0.0	0.0			
Currency Impact									
As Adjusted	-18.6	33.8	40.0	37.4	37.8	25.2			
Protiviti									
As Reported	35.5	62.6	53.7	31.7	17.0	8.3			
Billing Days Impact	1.6	0.2	_	0.2	0.0	0.0			
Currency Impact									
As Adjusted	37.1	62.8	53.7	31.9	17.0	8.3			
Total									
As Reported	-8.7	41.1	43.8	35.6	31.7	20.2			
Billing Days Impact	1.1	0.2	0.0	0.2	0.0	0.0			
Currency Impact									
As Adjusted	-7.6	41.3	43.8	35.8	31.7	20.2			

# NON-GAAP FINANCIAL MEASURES REVENUE GROWTH RATE (%) RECONCILIATION (UNAUDITED):

Year-Over-Year Revenue Growth - INTERNATIONAL								
	Q1 2021	Q2 2021	Q3 2021	Q4 2021	Q1 2022	Q2 2022		
Contract talent solutions								
As Reported	-12.3	38.6	33.0	24.0	18.5	7.0		
Billing Days Impact	1.4	-0.8	-0.5	0.1	-0.4	0.2		
Currency Impact	-6.1	-12.7	-3.4	2.2	5.4	9.4		
As Adjusted	-17.0	25.1	29.1	26.3	23.5	16.6		
Permanent placement talent solutions								
As Reported	5.2	87.8	67.3	61.9	44.7	28.0		
Billing Days Impact	1.7	-1.1	-0.6	0.1	-0.5	0.2		
Currency Impact	-6.6	-16.2	-4.6	2.0	5.8	10.8		
As Adjusted	0.3	70.5	62.1	64.0	50.0	39.0		
Total talent solutions								
As Reported	-10.1	44.8	37.7	29.2	22.5	10.5		
Billing Days Impact	1.5	-0.8	-0.5	0.2	-0.4	0.1		
Currency Impact	-6.2	-13.1	-3.5	2.2	5.4	9.7		
As Adjusted	-14.8	30.9	33.7	31.6	27.5	20.3		
Protiviti								
As Reported	33.8	57.6	65.9	58.3	26.2	8.6		
Billing Days Impact	2.1	-0.8	-0.7	0.1	-0.5	0.2		
Currency Impact	-9.8	-13.3	-3.8	2.8	6.6	11.8		
As Adjusted	26.1	43.5	61.4	61.2	32.3	20.6		
Total								
As Reported	-2.0	48.0	44.3	36.2	23.4	10.0		
Billing Days Impact	1.6	-0.9	-0.6	0.1	-0.4	0.2		
Currency Impact	-6.8	-13.2	-3.6	2.3	5.7	10.2		
As Adjusted	-7.2	33.9	40.1	38.6	28.7	20.4		